

Glen Oaks Housing Association Limited

Report and Financial Statements

For the year ended 31 March 2024

Registered Social Landlord No. HCB241

FCA Reference No. 2402R(S)

Scottish Charity No. SC034301

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

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BOARD, EXECUTIVES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2024

BOARD

Mr S GauntChairMr M SmithVice ChairMs K BarkerTreasurerMs F KoromaSecretary

Ms E Brown Appointed 24.5.23

Mrs Patricia Gallagher

Mrs H Gracie
Mr D Mulhern
Mr A McCafferty
Ms K Clayton
Mr A Edgar
Mr J Ayorinde
Ms J Robertson

Mr J Ayorinde Resigned 22.5.24
Ms J Robertson Appointed 30.8.23 resigned 24.4.24

Mr D MacDonald Resigned 21.5.23

EXECUTIVE OFFICERS

Nicola Logan Chief Executive
Cindy McNeill Finance Director Appointed 01.09.23
Donald Weir Technical Director
Kirsty Wilson Housing Services Director

REGISTERED OFFICE

3 Kilmuir Drive Arden Glasgow G46 8BW

EXTERNAL AUDITORS

Alexander Sloan LLP Accountants and Business Advisers 180 St Vincent Street Glasgow G2 5SG

BANKERS

Royal Bank of Scotland Fenwick Road Glasgow G46 6XB

SOLICITORS

T C Young 7 West George Street Glasgow G2 1BA

INTERNAL AUDITORS

Henderson Loggie The Vision Building 20 Greenmarket Dundee DD1 4QB

Appointed 22.5.24

Appointed 22.5.24 Resigned 25.10.23

Resigned 27.3.24

REPORT OF THE BOARD FOR THE YEAR ENDED 31 MARCH 2024

The Board presents its report and the financial statements for the year ended 31 March 2024.

Legal Status

The Association is registered with the Financial Conduct Authority as a Co-operative and Community Benefit Society (No. 2402R(S)), the Scottish Housing Regulator as a registered social landlord (No. HCB241) under the Housing (Scotland) Act 2010 and as a registered Scottish Charity with the charity number SC034301.

Principal Activities

The principal activities of the Association are the provision and management of affordable rented accommodation and the development of low-cost home ownership schemes.

Review of Business and Future Developments

Glen Oaks Housing Association identifies with the following Strategic Aims:

- Dedication to offering housing solutions and routes into social inclusion by building, managing, and maintaining a range of affordable housing.
- Contributing to community sustainability and regeneration, through innovation and relationships built on trust with our customers and partners.
- Ensure we are an employer of choice and that we deliver quality service and standards throughout our activities including customer involvement.
- Ensure the Association is financially and operationally viable.
- Respect for diversity and ensuring accountability, openness, and integrity.
- Ensure all activities comply with good governance.

Our Vision is one of diverse communities in which people can expand their opportunities, exercise choice and maximise their potential. To help achieve this, we want to help to drive innovation and quality in accessible housing in Scotland. Some of the main objectives which we think can help this aim include;

- Achieving continuous improvement in all the services we deliver and achieving and maintaining high standards of business efficiency and effectiveness.
- Creating opportunities for significant levels of user involvement in what we do.

We see these as challenging objectives, which will change the way we deliver our core services of housing, advice and consultancy. In particular, we seek to challenge what we currently do and look to improve, rather than simply carry on with existing patterns of work.

REPORT OF THE BOARD FOR THE YEAR ENDED 31 MARCH 2024

Review of Business and Future Developments (Contd.)

Operational Review

Corporate Governance

Glen Oaks has a Board that is elected by the members of the Association. It is the responsibility of the Board to undertake the strategy, setting of policy and overall direction of the Association. It also monitors the operational activities of the Association. The members of the Board are unpaid.

The Association also has the following Sub-Committees:

- Finance, Audit and Corporate Services Sub-Committee
- Housing, Technical and Health & Safety Sub-Committee

The Corporate Management Team of Glen Oaks (as listed on page 1) are responsible for achieving the strategy set and undertaking the operational activities in line with policies set. The Corporate Management Team together with the members of the Board are considered to be the Key Management Personnel of the Association.

Our Governing Body is our Board, which is responsible to the wider membership. Board members serve in a voluntary capacity and we recognise that this puts even more onus on us to ensure that we set and achieve high standards of professionalism in our work. We take governance very seriously and in the last year we have continued to build on work from previous years which has strengthened our governance arrangements.

Customer Engagement

Tenant involvement and participation is extremely important to Glen Oaks. We have an established tenant-led Service Improvement Group. During this year the Service Improvement Group started their review of Damp and Mould procedures

The Service Improvement Group will continue to be developed and supported through training provided by TIS.

REPORT OF THE BOARD FOR THE YEAR ENDED 31 MARCH 2024

Review of Business and Future Developments (Contd.)

Performance Management

The Association operates a robust performance management system based on the annual internal management plan. The objectives contained within this document flow through the entire organisation and are reflected in the individual staff members' development reviews. From these, a training needs assessment is carried out and the appropriate training programme prepared for the year. The Association is committed to involving staff in decision making and policy making. As such, we also have a staff review days each year. We also involve our Board members in a skills and training review.

Glen Oaks is also a member of a benchmarking group where performance comparisons are reviewed and discussed in detail.

Best use of resources

We are keen to introduce new ways of working that will ensure the best use of our resources. We continue to develop our IT systems and this year we carried out improvements to our IT infrastructure and security. We were pleased to achieve the Cyber Essentials Plus accreditation.

Services

The Association aims to provide an excellent service for our tenants. Our Gold Service scheme has been in place for a number of years and has been well received by tenants. The scheme provides benefits to those tenants that keep to the conditions of their tenancy agreement. In this current year we provided bonus bonds.

Maintenance Policies

In line with the SORP 2018, replacements to building components (as identified in Note 1) are capitalised in the accounts as they occur. All other major repairs are charged to the Statement of Comprehensive Income.

Development Issues

The Association had no developments on site in 2023-24.

REPORT OF THE BOARD FOR THE YEAR ENDED 31 MARCH 2024

Review of Business and Future Developments (Contd.)

Housing Issues

The Housing Services team ensures that an early intervention approach is taken when supporting tenants who are having difficulty paying their rent. This has been a very challenging year with many tenants experiencing financial hardship due to increased living costs and a reduction in disposable income affecting their ability to pay rent and/or arrears. This year we were fortunate to receive funding from the Scottish Government that allowed us to employ an additional welfare rights officer. Our in-house Welfare Rights service continues to be in high demand, with 928 new cases created this year where just under £1millon in financial gains were achieved for our tenants. 57% of our tenants currently receive assistance with housing costs. This year we collected 99.92% of our rental income with gross rent arrears increasing from 4.16% to 4.26%.

Our stock turnover reduced slightly this year from 6.16% to 5.7% and our void loss reduced from 0.8% to 0.65%. While we did see a considerable improvement in our void loss from 47 to 44 days to relet, there is still work to be done to improve our void performance, to reduce void loss further as it were prepandemic. Our Technical Department continue to meet with the contractor to ensure effective monitoring of their performance and we have also made changes to our allocations procedures, such as group viewings, which we hope will make an impact on this area of our performance. During the year we have been participating in GCC's matching protocol with its homeless casework team. The partnership has been successful in increasing the percentage of lets to homeless applicants as historically GCC had failed to send a sufficient amount of referrals to meet their targets. We also continue to lease a number of properties to GCC as temporary furnished flats, two of which are allocated to the Asylum and Refugee Team. We have been successful in supporting many of our previously homeless tenants and have recorded 93.75% tenancy sustainment for those who were previously homeless in the last year with our overall sustainment rate reducing considerably to 86.93% (78.95% waiting list sustainability, and 75% special let sustainability rate). The demand for our properties continues to rise at a healthy rate, we had 1,023 applicants on our housing list at the end of the year, an increase of 345 applicants on the previous year. We continue to offer a fully responsive Anti-Social Behaviour service to our tenants, resolving an increased figure of 99.35% of cases despite a 9.5% increase in the number of cases reported.

Communities Issues

Our tenants' wellbeing has remained a priority in our commitment to community, particularly amongst those who are struggling with the cost-of-living crisis. Our goConnect staff (which now includes 2 Welfare Officers) supported 989 clients this year. In addition to financial gains of £935K from our Welfare Officers, our staff have attracted additional financial gains of £130K. This included charity goods, fuel vouchers, adaptations, digital devices, free Wi-Fi and sim cards. We also continue to receive additional digital items to add to our Lending Library of digital devices to help get our communities on-line.

We have added new partner organisations who can offer additional support to our communities which included StepChange & Wise Group and extended our goConnect Services to neighbouring communities in Carnwadric by creating money advice outreach clinics at Carnwadric Food Bank and the Win Project thanks to the AiAS funding from the Scottish Government to help prevent debt. We were also very fortunate to receive £27,226 from SFHA's Fuel Support Fund to help prevent fuel poverty, which we allocated as fuel vouchers to our most vulnerable tenants.

Funding from Glasgow City Council's Wellbeing Fund enabled us to provide a range of old favourite and new classes and events to encourage our tenants to socialise more as well as alleviate isolation and anxiety. We provided 11 classes and 6 events, which included 4 bus trips for tenants. 196 tenants attended classes or events (14.5%), almost double engagement from last year, and received very good feedback.

REPORT OF THE BOARD FOR THE YEAR ENDED 31 MARCH 2024

Review of Business and Future Developments (Contd.)

Working with our tenants and volunteers, we are seeing greater participation and engagement from within our communities. Our recent Tenant Satisfaction Survey showed that 97% of our tenants were satisfied with the opportunities to participate in the Association's services.

Property Maintenance

Work commenced in 2023-24 for the replacement of windows and external doors in Darnley and kitchen replacements in Arden. Both projects will continue into 2024-25 and beyond in the case of the kitchen replacement contract.

A full programme of cyclical maintenance took place which included:

- Electrical safety inspections
- Common paintwork
- Gas servicing
- Gutter Cleaning
- 6 monthly inspections of common water tanks
- Servicing of ventilation units
- Landscape maintenance and tree pruning
- Tenement backcourt bulk uplift service

Reactive and Void maintenance arrangements were reviewed in the year resulting in new contractors being introduced to the Association. Performance has been good, particularly with regard to void maintenance with an improvement in quality and time to complete.

Risk Management Policy

The Association has a formal risk management process to assess business risks and implement risk management strategies. This involved identifying the types of risks the Association faces, prioritising them in terms of potential impact and likelihood of occurrence and identifying means of mitigating the risks. As part of this process the Board has reviewed the adequacy of the Association's current Internal Controls.

In addition, the Board has considered the guidance for directors of public listed companies contained within the Turnbull Report. The Board believe that, although this is not mandatory for the Association, it should, as a public body, adopt these guidelines as best practice.

Accordingly the Board have set policies on internal controls which cover the following:

- Consideration of the type of risks the Association faces;
- The level of risks which they regard as acceptable;
- The likelihood of the risks concerned materialising:
- The Association's ability to reduce the incidence and impact on the business of risks that do materialise:
- Clarified the responsibility of management to implement policies and identify and evaluate risks;
- Communicated that employees have responsibility for internal control as part of their accountability for achieving objectives;
- Embedded the control system in the RSL's operations so that it becomes part of the culture of the Association;
- Developed systems to respond quickly to evolving risks arising from factors within and to changes in the external environment; and
- Included procedures for reporting failings immediately to appropriate levels of management and the Board together with details of corrective action being taken.

REPORT OF THE BOARD FOR THE YEAR ENDED 31 MARCH 2024

Board and Executive Officers

The members of the Board and the Executive officers are listed on page 1.

Each member of the Board holds one fully paid share of £1 in the Association. The Executive Officers hold no interest in the Association's share capital and, although not having the legal status of directors, they act as executives within the authority delegated by the Board.

The members of the Board are also trustees of the charity. Members of the Board are appointed by the members at the Association's Annual General Meeting.

Statement of Board's Responsibilities

The Co-operative and Community Benefit Societies Act 2014 requires the Board to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Association and of the surplus or deficit of the Association for that period. In preparing those financial statements the Board is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Association will continue in business; and
- prepare a statement on internal financial control.

The Board is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Association and to enable them to: ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2024. It is also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. It is also responsible for ensuring the Association's suppliers are paid promptly.

Going Concern

Based on its budgetary and forecasting processes the Board has a reasonable expectation that the Association has adequate resources to continue in operational existence for the foreseeable future; therefore, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

REPORT OF THE BOARD FOR THE YEAR ENDED 31 MARCH 2024

Statement on Internal Financial Control

The Board acknowledges its ultimate responsibility for ensuring that the Association has in place a system of controls that is appropriate for the business environment in which it operates. These controls are designed to give reasonable assurance with respect to:

- the reliability of financial information used within the Association, or for publication;
- the maintenance of proper accounting records;
- the safeguarding of assets against unauthorised use or disposition.

It is the Board's responsibility to establish and maintain systems of internal financial control. Such systems can only provide reasonable and not absolute assurance against material financial misstatement or loss. Key elements of the Association's systems include ensuring that:

- formal policies and procedures are in place, including the ongoing documentation of key systems and rules relating to the delegation of authority, which allow the monitoring of controls and restrict the unauthorised use of Association's assets;
- experienced and suitably qualified staff take responsibility for important business functions and annual appraisal procedures have been established to maintain standards of performance;
- forecasts and budgets are prepared which allow the management team and the Board to monitor key business risks, financial objectives and the progress being made towards achieving the financial plans set for the year and for the medium term;
- quarterly financial management reports are prepared promptly, providing relevant, reliable and up to date financial and other information, with significant variances from budget being investigated as appropriate;
- regulatory returns are prepared, authorised and submitted promptly to the relevant regulatory bodies;
- all significant new initiatives, major commitments and investment projects are subject to formal authorisation procedures, through the Board:
- the Board receives reports from management and from the external and internal auditors to provide reasonable assurance that control procedures are in place and are being followed and that a general review of the major risks facing the Association is undertaken;
- formal procedures have been established for instituting appropriate action to correct any weaknesses identified through internal or external audit reports.

The Board has reviewed the effectiveness of the system of internal financial control in existence in the Association for the year end 31 March 2024. No weaknesses were found in the internal financial controls which resulted in material losses, contingencies or uncertainties which require disclosure in the financial statements or in the auditor's report on the financial statements.

Donations

During the year the Association made charitable donations of £1,116 (2023 - £nil).

Disclosure of Information to the Auditor

The members of the Board at the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant information of which the auditors are unaware. They confirm that they have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

REPORT OF THE BOARD FOR THE YEAR ENDED 31 MARCH 2024

Auditor

The Association is completing a tender exercise for the appointment of external auditors for 2024/25 and beyond. The successful Firm will be proposed at the Annual General Meeting.

By order of the Board

Fiona Koroma

Secretary 14 August 2024

REPORT BY THE AUDITORS TO THE MEMBERS OF GLEN OAKS HOUSING ASSOCIATION LIMITED ON CORPORATE GOVERNANCE MATTERS

In addition to our audit of the financial statements, we have reviewed your statement on page 8 concerning the Association's compliance with the information required by the Regulatory Standards in respect of internal financial controls contained in the publication "Our Regulatory Framework" and associated Regulatory Advice Notes which are issued by the Scottish Housing Regulator.

Basis of Opinion

We carried out our review having regard to the requirements to corporate governance matters within Bulletin 2006/5 issued by the Financial Reporting Council. The Bulletin does not require us to review the effectiveness of the Association's procedures for ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reason given for non-compliance.

Opinion

In our opinion the Statement of Internal Financial Control on page 8 has provided the disclosures required by the relevant Regulatory Standards within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls and is consistent with the information which came to our attention as a result of our audit work on the financial statements.

Through enquiry of certain members of the Board and Officers of the Association and examination of relevant documents, we have satisfied ourselves that the Board's Statement on Internal Financial Control appropriately reflects the Association's compliance with the information required by the relevant Regulatory Standards in respect of internal financial controls contained within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls.

ALEXANDER SLOAN LLP
Accountants and Business Advisers
Statutory Auditors
GLASGOW
14 August 2024

Alexander Sloan
Accountants and Business Advisers

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GLEN OAKS HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2024

Opinion

We have audited the financial statements of Glen Oaks Housing Association Limited (the 'Association') for the year ended 31 March 2024 which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Cash Flows, Statement of Changes in Equity and related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Association's affairs as at 31 March 2024 and of the surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2024.

Basis of Opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Board's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Association's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Board with respect to going concern are described in the relevant sections of this report.

Other Information

The Board is responsible for the other information. The other information comprises the information contained in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GLEN OAKS HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2024 (continued)

Other Information (Contd.)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- proper books of account have not been kept by the Association in accordance with the requirements of the legislation;
- a satisfactory system of control over transactions has not been maintained by the Association in accordance with the requirements of the legislation;
- the Statement of Comprehensive Income and Statement of Financial Position are not in agreement with the books of account of the Association; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the Board

As explained more fully in the statement of Board's responsibilities as set out on page 7, the Board is responsible for the preparation of the financial statements and for being satisfied that they give true and fair view, and for such internal control as the Board determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GLEN OAKS HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2024 (continued)

The extent to which the audit was considered capable of detecting irregularities including fraud Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we gained an understanding of the legal and regulatory framework applicable to the Association through discussions with management, and from our wider knowledge and experience of the RSL sector:
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the Association, including the Cooperative and Community Benefit Societies Act 2014 (and related regulations), the Housing (Scotland) Act 2010 and other laws and regulations applicable to a registered social housing provider in Scotland. We also considered the risks of non-compliance with the other requirements imposed by the Scottish Housing Regulator and we considered the extent to which non-compliance might have a material effect on the financial statements.
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the Association's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 1 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reviewing the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;
- reviewing the Association's Assurance Statement and associated supporting information; and
- reviewing correspondence with the Scottish Housing Regulator.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GLEN OAKS HOUSING **ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

The extent to which the audit was considered capable of detecting irregularities including fraud

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of noncompliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the Directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. The description forms part of our audit report.

Use of our Report

This report is made solely to the Association's members as a body, in accordance with Part 7 of the Cooperative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body, for our audit work, for this report, or for the opinions we have formed.

ALEXANDER SLOAN LLP Accountants and Business Advisers **Statutory Auditors**

GLASGOW 14 August 2024

Alexander Sloan Accountants and Business Advisers

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2024

| | Notes | £ | 2024 £ | £ | 2023 £ |
|---|-------|-------------|-------------|-------------|-------------|
| Revenue | 2 | | 7,938,319 | | 7,367,940 |
| Operating costs | 2 | | 6,082,143 | | 5,372,963 |
| OPERATING SURPLUS | | | 1,856,176 | | 1,994,977 |
| Gain on sale of housing stock | 7 | 151,904 | | - | |
| Interest receivable and other income | | 218,126 | | 48,046 | |
| Interest payable and similar charges | 8 | (1,454,223) | | (1,281,320) | |
| Other Finance income/(charges) | 11 | (9,000) | | (1,000) | |
| | | | (1,093,193) | | (1,234,274) |
| SURPLUS FOR THE YEAR | 9 | | 762,983 | | 760,703 |
| Other comprehensive income Actuarial gains/(losses) on defined benefit pension plan | 18 | | (335,000) | | (216,000) |
| TOTAL COMPREHENSIVE INCOME | | | 427,983 | | 544,703 |
| | | | | | |

The results relate wholly to continuing activities.

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2024

| | Notes | £ | 2024 £ | £ | 2023 £ |
|---|----------|-----------------------------|--------------------|-----------------------------|--------------------|
| NON-CURRENT ASSETS | | L | τ. | £ | £ |
| Housing properties - depreciated cost | 12 | | 57,419,796 | | 57,954,780 |
| Other tangible assets Intangible assets | 12 12 | | 270,653 133,413 | | 275,388 175,168 |
| mangible assets | 12 | | | | |
| | | | 57,823,862 | | 58,405,336 |
| CURRENT ASSETS | | | | | |
| Receivables | 13 | 443,912 | | 529,477 | |
| Cash and cash equivalents | 14 | 10,231,763 | | 9,908,118 | |
| | | 10,675,675 | | 10,437,595 | |
| CREDITORS: Amounts falling due within one year | 15 | (2,273,921) | | (3,229,088) | |
| NET CURRENT ASSETS | | | 8,401,754 | | 7,208,507 |
| | | | | | |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 66,225,616 | | 65,613,843 |
| CREDITORS: Amounts falling due after more than one year | 16 | | (25,598,331) | | (26, 389, 614) |
| PENSIONS AND OTHER PROVISIONS FOR LIABILITIES AND CHARGES | | | | | |
| Scottish housing association pension scheme | 18 | (536,000) | | (192,000) | |
| | | | | | |
| DEFERRED INCOME | | | (536,000) | | (192,000) |
| Social housing grants Other grants | 19 19 | (27,191,987) (2,392,214) | | (26,534,128) (2,418,994) | |
| | | | (29,584,201) | | (28,953,122) |
| NET ASSETS | | | 10,507,084 | | 10,079,107 |
| | | | | | |
| EQUITY | | | | | •• |
| Share capital Revenue reserves | 20 | | 74 11,043,010 | | 80 10,271,027 |
| Pension reserves | | | (536,000) | | (192,000) |
| | | | 10,507,084 | | 10,079,107 |
| | | | | | |

The financial statements were approved by the Board and authorised for issue and signed on their behalf on 14 August 2024.



STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2024

| | Notes | | 2024 | | 2023 |
|--|-------|-------------|-------------|-------------|-------------|
| | | £ | £ | £ | £ |
| Surplus for the Year | | | 762,983 | | 760,703 |
| Adjustments for non-cash items: | | | , | | |
| Depreciation of tangible fixed assets | 12 | 1,386,285 | | 1,398,240 | |
| Amortisation of intangible assets | 12 | 41,755 | | 41,755 | |
| Amortisation of capital grants | 19 | (395,063) | | (346,173) | |
| Gain on disposal of tangible fixed assets | 7 | (151,904) | | - | |
| Non-cash adjustments to pension provisions | | 9,000 | | (115,000) | |
| Share capital written off | 20 | (9) | | (17) | |
| | | · | 890,064 | | 978,805 |
| Interest receivable | | | (218,126) | | (48,046) |
| Interest payable | 8 | | 1,454,223 | | 1,281,320 |
| Operating cash flows before movements in | | | | | |
| working capital | | | 2,889,144 | | 2,972,782 |
| Change in debtors | | 85,565 | | (73,547) | |
| Change in creditors | | 48,021 | | 420,274 | |
| | | | 133,586 | | 346,727 |
| Net cash inflow from operating activities | | | 3,022,730 | | 3,319,509 |
| Investing Activities | | | | | |
| Acquisition and construction of properties | | (830,325) | | (623,558) | |
| Purchase of other fixed assets | | (29,986) | | (28,441) | |
| Social housing grant received | | 66,810 | | 105,652 | |
| Proceeds on disposal of housing properties | | 165,649 | | <u> </u> | |
| Net cash outflow from investing activities | | | (627,852) | | (546,347) |
| Financing Activities | | | | | |
| Interest received on cash and cash equivalents | | 218,126 | | 48,046 | |
| Interest paid on loans | | (1,454,223) | | (1,281,320) | |
| Loan principal repayments | | (835,139) | | (576,006) | |
| Share capital issued | 20 | 3 | | 3 | |
| Net cash outflow from financing activities | | | (2,071,233) | | (1,809,277) |
| Increase in cash | 25 | | 323,645 | | 963,885 |
| Opening cash & cash equivalents | | | 9,908,118 | | 8,944,233 |
| Closing cash & cash equivalents | | | 10,231,763 | | 9,908,118 |
| Cash and cash equivalents as at 31 March | | | | | |
| Cash | 25 | | 10,231,763 | | 9,908,118 |
| | | | 10,231,763 | | 9,908,118 |
| | | | | | |

STATEMENT OF CHANGES IN EQUITY AS AT 31 MARCH 2024

| | Share | Scottish Housing Association | Revenue | |
|-----------------------------|---------|---------------------------------|------------|------------|
| | Capital | Pension reserve | Reserve | Total |
| | £ | £ | £ | £ |
| Balance as at 1 April 2022 | 94 | (91,000) | 9,625,324 | 9,534,418 |
| Issue of Shares | 3 | - | - | 3 |
| Cancellation of Shares | (17) | - | - | (17) |
| Other comprehensive income | · - | (216,000) | - | (216,000) |
| Other movements | - | 115,000 | (115,000) | · |
| Surplus for the year | - | - | 760,703 | 760,703 |
| Balance as at 31 March 2023 | 80 | (192,000) | 10,271,027 | 10,079,107 |
| Balance as at 1 April 2023 | 80 | (192,000) | 10,271,027 | 10,079,107 |
| Issue of Shares | 3 | (102,000) | 10,271,027 | 3 |
| Cancellation of Shares | (9) | - | _ | (9) |
| Other comprehensive income | - | (335,000) | _ | (335,000) |
| Other movements | - | (9,000) | 9,000 | - |
| Surplus for the year | - | - | 762,983 | 762,983 |
| Balance as at 31 March 2024 | 74 | (536,000) | 11,043,010 | 10,507,084 |
| | | | | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS

1. PRINCIPAL ACCOUNTING POLICIES

Statement of Compliance and Basis of Accounting

These financial statements were prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Statement of Recommended Practice for social housing providers 2018. The Association is a Public Benefit Entity in terms of its compliance with Financial Reporting Standard 102, applicable for accounting periods beginning on or after 1 January 2019. They comply with the Determination of Accounting Requirements 2019. A summary of the principal accounting policies is set out below.

Revenue

Revenue comprises rental and service charge income receivable in the period, other services provided, revenue grants receivable and government grants released to income in the period.

The Association recognises rent receivable net of losses from voids. Service Charge Income (net of voids) is recognised with expenditure as it is incurred as this is considered to be the point when the service has been performed and the revenue recognition criteria is met.

Government grants are released to income over the expected useful life of the asset to which they relate. Revenue grants are receivable when the conditions for receipt of the agreed grant funding have been met.

Retirement Benefits

The Association previously participated in the Scottish Housing Association Pension Scheme (SHAPS), a multi-employer defined benefit scheme where retirement benefits to employees of the Association are funded by the contributions from all participating employers and employees in the Scheme. Payments are made in accordance with periodic calculations by consulting Actuaries and are based on pension costs applicable across the various participating organisations taken as a whole. The Association accounts for this scheme as a defined benefit pension scheme in accordance with FRS 102. The Association moved to the SHAPS defined contribution scheme on leaving the defined benefit scheme. Contributions to defined contribution plans are recognised as an employee benefit expense when they are due.

Going Concern

On the basis that the Board has a reasonable expectation that the Association has adequate resources to continue in operational existence for the foreseeable future, the Association has adopted the going concern basis of accounting in preparing these financial statements.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

1. PRINCIPAL ACCOUNTING POLICIES (continued.)

Housing Properties

Housing properties are held for the provision of social housing. Housing properties are stated at cost less accumulated depreciation and impairment losses. Cost includes acquisition of land and buildings and development cost. The Association depreciates housing properties over the useful life of each major component. Housing under construction and land are not depreciated.

Component Useful Economic Life Kitchens Over 15 years Bathrooms Over 20 years Boilers/Fires Over 15 years Windows/Doors Over 25 years Not depreciated Land Over 100 years Structure Roofs Over 60 years Mechanical Systems Over 30 years **Electrics** Over 30 years Windows 2 Over 45 years Fencing and walls Over 30 years Over 10 years Smoke Alarms

Depreciation and Impairment of Other Tangible Assets

Non-current assets are stated at cost less accumulated depreciation. Depreciation is charged over the expected economic useful lives of the assets at the following annual rates:

Asset CategoryDepreciation RateOffice Premises2% Per annumFurniture and Equipment25% Per annumMotor Vehicles25% Per annumHousing Software10% Per annum

The carrying values of non-current assets are reviewed for impairment at the end of each reporting period.

Social Housing Grants and Other Capital Grants

Social housing grants and other capital grants are accounted for using the Accrual Method as outlined in Section 24 of Financial Reporting Standard 102. Grants are treated as deferred income and recognised in income on a systematic basis over the expected useful life of the property and assets to which they relate.

Social housing grant attributed to individual components is written off to the statement of comprehensive income when these components are replaced.

Although social housing grant is treated as a grant for accounting purposes, it may nevertheless become repayable in certain circumstances, such as the disposal of certain assets. The amount repayable would be restricted to the net proceeds of sale.

Sales Of Housing Properties

First tranche shared ownership disposals are credited to turnover on completion. The cost of construction of these sales is taken to operating cost. In accordance with the statement of recommended practice, disposals of subsequent tranches are treated as non-current asset disposals with the gain or loss on disposal shown in the statement of comprehensive income.

Disposals under shared equity schemes are accounted for in the statement of comprehensive income. The remaining equity in the property is treated as a non-current asset investment, which is matched with the grant received.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (Continued)

1. PRINCIPAL ACCOUNTING POLICIES (continued.)

Taxation

The Association is a Scottish Charity and is not liable to taxation on its charitable activities.

Leases

Costs in respect of operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the lease term. Assets held under finance leases and hire purchase contracts are capitalised in the Statement of Financial Position and are depreciated over their useful lives or the term of the lease, whichever is shorter.

Works to Existing Properties

The Association capitalises major repairs expenditure where these works result in an enhancement of economic benefits by increasing the net rental stream over the life of the property, a material reduction in future maintenance costs, or a significant extention of the life of the property.

Capitalisation Of Development Overheads

Directly attributable development administration costs relating to ongoing development activities are capitalised.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

1. PRINCIPAL ACCOUNTING POLICIES (continued.)

Key Judgements and estimates made in the application of Accounting Policies

The preparation of financial statements requires the use of certain accounting judgements and accounting estimates. It also requires the the Association to exercise judgement in applying the accounting policies. The areas requiring a higher degree of judgement, or complexity, and areas where assumptions or estimates are most significant to the financial statements are disclosed below.

Key Judgements

a) Categorisation of Housing Properties

In the judgement of the Board the entirety of the Association's housing stock is held for social benefit and is therefore classified as Property, Plant and Equipment in accordance with FRS 102.

b) Identification of cash generating units

The Board considers its cash-generating units to be the schemes in which it manages its housing property for asset management purposes.

c) Financial instrument break clauses

The Board has considered the break clauses attached to the financial instruments that it has in place for its loan funding. In their judgement these break clauses do not cause the financial instrument to be classified as a complex financial instrument and therefore they meet the definition of a basic financial instrument.

d) Pension Liability

The Association participates in a defined benefit pension scheme arrangement with the Scottish Housing Association Pension Scheme. The fund is administered by the Pensions Trust. The Pension Trust have developed a method of calculating each member's share of the assets and liabilities of the scheme. The Association has decided that this method is appropriate and provides a reasonable estimate of the pension assets and liabilities of the Association and has therefore adopted this valuation method. Judgements relating to the benefits issue are included in Note 28.

Estimation Uncertainty

a) Rent Arrears - Bad Debt Provision

The Association assesses the recoverability of rent arrears through a detailed assessment process which considers tenant payment history, arrangements in place and court action.

b) Life Cycle of Components

The Association estimates the useful lives of major components of its housing property with reference to surveys carried out by external qualified surveyors.

c) Useful life of properties, plant and equipment

The Association assesses the useful life of its properties, plant and equipment and estimates the annual charge to be depreciated based on this assessment.

d) Costs of shared ownership

The Association allocates costs to shared ownership properties on an percentage basis split across the number of properties the Association owns.

e) Defined pension liability

In determining the value of the Association's share of defined benefit pension scheme assets and obligations, the valuation prepared by the Scheme actuary includes estimates of life expectancy, salary growth, inflation and the discount rate on corporate bonds.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

2. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT 2024 2023 Operating Operating

| | | | 2024 | | | 2023 | |
|-------------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | | | Operating | | | Operating |
| | | | Operating | surplus / | | Operating | surplus / |
| | Notes | Turnover | costs | (deficit) | Turnover | costs | (deficit) |
| | | £ | £ | £ | £ | £ | £ |
| Affordable letting activities | 3 | 7,733,246 | 5,523,619 | 2,209,627 | 7,234,924 | 4,965,581 | 2,269,343 |
| Other Activities | 4 | 205,073 | 558,524 | (353,451) | 133,016 | 407,382 | (274,366) |
| Total | | 7,938,319 | 6,082,143 | 1,856,176 | 7,367,940 | 5,372,963 | 1,994,977 |
| | | | | | | | |

3. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM AFFORDABLE LETTING ACTIVITIES

| | General Needs Housing £ | Shared Ownership £ | 2024 Total £ | 2023 Total £ |
|--|----------------------------------|--------------------------|----------------------|----------------------|
| Revenue from Lettings | | | | |
| Rent receivable net of service charges Service charges receivable | 7,097,845 198,861 | 105,871 720 | 7,203,716 199,581 | 6,776,503 188,489 |
| Gross income from rent and service charges Less: Rent losses from voids | 7,296,706 65,113 | 106,591 | 7,403,297 65,113 | 6,964,992 76,240 |
| Income from rents and service charges | 7,231,593 | 106,591 | 7,338,184 | 6,888,752 |
| Grants released from deferred income | 395,062 | - | 395,062 | 346,172 |
| Total turnover from affordable letting activities | 7,626,655 | 106,591 | 7,733,246 | 7,234,924 |
| Expenditure on affordable letting activities | | | | |
| Management and maintenance administration costs | 2,172,829 | 35,027 | 2,207,856 | 2,065,254 |
| Service costs | 254,987 | - | 254,987 | 257,312 |
| Planned and cyclical maintenance, including major repairs | 391,986 | - | 391,986 | 441,045 |
| Reactive maintenance costs | 1,271,503 | - | 1,271,503 | 778,172 |
| Bad Debts - rents and service charges | 45,724 | - | 45,724 | 61,256 |
| Depreciation of affordable let properties | 1,351,563 | - | 1,351,563 | 1,362,542 |
| Operating costs of affordable letting activities | 5,488,592 | 35,027 | 5,523,619 | 4,965,581 |
| Operating surplus on affordable letting activities | 2,138,063 | 71,564 | 2,209,627 | 2,269,343 |
| 2023 | 2,180,446 | 88,897 | | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

4. PARTICULARS OF REVENUE, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES

| | Grants from Scottish Ministers | Other revenue grants | Other income £ | Total Turnover £ | Other operating costs | Operating surplus / (deficit) 2024 | Operating surplus / (deficit) 2023 |
|--|---|----------------------|----------------------|------------------------|-----------------------|---|------------------------------------|
| Wider role activities | 83,205 | 47,167 | _ | 130,372 | 363,720 | (233,348) | (147,490) |
| Factoring | , - | , - | 68,021 | 68,021 | 76,803 | (8,782) | (1,329) |
| Uncapitalised development administration costs | - | - | | - | 58,758 | (58,758) | (92,100) |
| Other activities | - | - | 6,680 | 6,680 | 49,885 | (43,205) | (27,318) |
| Rechargeable repairs | - | - | - | - | 9,358 | (9,358) | (6,129) |
| | | | | | | | |
| Total From Other Activities | 83,205 | 47,167 | 74,701 | 205,073 | 558,524 | (353,451) | (274,366) |
| | | | | | | | |
| 2023 | 24,143 | 36,378 | 72,495 | 133,016 | 407,382 | (274,366) | |
| | | | | | | | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

| OFFICERS' EMOLUMENTS | 2024 £ | 20 |
|--|--|-----------|
| The Officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Board, managers and employees of the Association. | | |
| Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) | 226,877 | 250,62 |
| Pension contributions made on behalf on Officers with emoluments greater than £60,000 | 23,980 | 20,68 |
| Emoluments payable to Chief Executive (excluding pension contributions) | 92,044 | 113,0 |
| Pension contributions paid on behalf of the Chief Executive | 9,714 | 8,4 |
| Total emoluments payable to the Chief Executive | 101,758 | 121,4 |
| Total emoluments paid to Key Management personnel | 349,872 | 294,9 |
| | ension contributions, over £ | E60,000 v |
| The number of Officers, including the highest paid Officer, who received emoluments, including print the following ranges:- £60,001 to £70,000 £70,001 to £80,000 £80,001 to £90,000 | ension contributions, over some some some some some some some some | · |
| £60,001 to £70,000 £70,001 to £80,000 £80,001 to £90,000 £90,001 to £100,000 | Number 1 | |
| £60,001 to £70,000 £70,001 to £80,000 £80,001 to £90,000 £90,001 to £100,000 £100.001 to £110,000 | Number 1 1 - | |
| £60,001 to £70,000 £70,001 to £80,000 £80,001 to £90,000 £90,001 to £100,000 £100.001 to £110,000 | Number 1 1 - | Num |
| £60,001 to £70,000 £70,001 to £80,000 £80,001 to £90,000 £90,001 to £100,000 £100.001 to £110,000 | Number 1 1 1 - 1 | Num |
| in the following ranges:- £60,001 to £70,000 £70,001 to £80,000 £80,001 to £90,000 £90,001 to £100,000 £100.001 to £110,000 EMPLOYEE INFORMATION Average monthly number of full time equivalent persons employed during the year | Number 1 1 1 - 1 2024 No. | Num |
| E60,001 to £70,000 £70,001 to £80,000 £80,001 to £90,000 £90,001 to £100,000 £100.001 to £110,000 EMPLOYEE INFORMATION Average monthly number of full time equivalent persons employed during the year Average total number of employees employed during the year | Number 1 1 1 1 1 2024 No. 35 | Num |
| £60,001 to £70,000 £70,001 to £80,000 | Number 1 1 1 1 1 2024 No. 35 | 20 Num |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

| | 2024 | 202 |
|--|-------------------|-----------|
| Color was and | £ | ; |
| Sales proceeds Cost of sales | 167,500 15,596 | - |
| Cost of sales | 15,590 | |
| Gain on sale of housing stock | 151,904 | - |
| | | |
| INTEREST PAYABLE AND SIMILAR CHARGES | | |
| | 2024 £ | 202 |
| On bank loans and overdrafts | 1,454,223 | 1,281,320 |
| | | |
| | 1,454,223 | 1,281,320 |
| | | |
| SURPLUS FOR THE YEAR | | |
| | 2024 | 202 |
| Surplus For The Year is stated after charging/(crediting): | £ | ; |
| Depreciation - non-current assets | 1,363,210 | 1,346,569 |
| Loss on component disposals | 23,075 | 30,232 |
| Auditors' remuneration - audit services | 13,633 | 10,950 |
| Operating lease rentals - other | 7,890 | 8,772 |

The Association is a Registered Scottish Charity and is not liable to United Kingdom Corporation Tax on its charitable activities.

| 11. OTHER FINANCE INCOME / (CHARGES) | | |
|--------------------------------------|---------|---------|
| | 2024 | 2023 |
| | £ | £ |
| Net interest on pension obligations | (9,000) | (1,000) |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

| (a) Housing Properties | Housing Properties Held for Letting £ | Properties In course of Construction | Shared Ownership Completed | Care Home | Total £ |
|---------------------------|---|--|----------------------------------|-------------|--------------|
| COST | ~ | ~ | ~ | ~ | ~ |
| At 1 April 2023 | 71,537,594 | 726,183 | 1,427,993 | 1,130,981 | 74,822,751 |
| Additions | 790,288 | 40,037 | - | - | 830,325 |
| Disposals | (100,711) | | (72,342) | | (173,053) |
| Sch Completed | 394,592 | (394,592) | • • | _ | - |
| Transfers | 1,990 | (, | | (1,990) | - |
| At 31 March 2024 | 72,623,753 | 371,628 | 1,355,651 | 1,128,991 | 75,480,023 |
| | | | | | |
| DEPRECIATION | | | | | |
| At 1 April 2023 | 15,495,576 | - | 1,156,672 | 215,723 | 16,867,971 |
| Charge for Year | 1,312,838 | - | - | 15,651 | 1,328,489 |
| Transfers | 5,033 | - | - | (5,033) | - |
| Disposals | (77,636) | - | (58,597) | - | (136,233) |
| At 31 March 2024 | 16,735,811 | - - | 1,098,075 | 226,341 | 18,060,227 |
| NET BOOK VALUE | | | | | |
| At 31 March 2024 | 55,887,942 | 371,628 | 257,576 | 902,650 | 57,419,796 |
| At 31 March 2023 | 56,042,018 | 726,183 | 271,321 | 915,258 | 57,954,780 |
| | | 2024 | | 20 |)23 |
| | | Component | Improvement/ | Component | Improvement/ |
| Expenditure on Existir | ng Properties | replacement | Repairs | replacement | Repairs |
| Amounts capitalised | | £ 648,180 | £ 176,385 | £ 108,098 | £ 139,797 |
| Amounts charged to the | statement of | | 1,663,489 | | 1,219,217 |

All land and housing properties are heritable.

The Association's lenders have standard securities over housing property with a carry value of £48,688,578 (2023 - £50,910,865).

The depreciation charge on housing properties as shown above differs from that per Note 3 due to accelerated depreciation on component replacements.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 12. NON CURRENT ASSETS (c | ontinued) | | | |
|---------------------------|-------------------------|-------------------------------|-------------------------|------------|
| (b) Other tangible assets | Office Premises £ | Furniture & Equipment £ | Machinery & Equipment £ | Total £ |
| COST | | | | |
| At 1 April 2023 | 334,168 | 329,308 | 15,951 | 679,427 |
| Additions | - | 29,986 | - | 29,986 |
| Eliminated on disposals | | | | |
| At 31 March 2024 | 334,168 | 359,294 | 15,951 | 709,413 |
| DEPRECIATION | | | | |
| At 1 April 2023 | 109,768 | 280,314 | 13,957 | 404,039 |
| Charge for year | 6,684 | 26,043 | 1,994 | 34,721 |
| Eliminated on disposals | | | | |
| At 31 March 2024 | 116,452 | 306,357 | 15,951 | 438,760 |
| NET BOOK VALUE | | | | |
| At 31 March 2024 | 217,716 | 52,937 | | 270,653 |
| At 31 March 2023 | 224,400 | 48,994 | 1,994 | 275,388 |

| 12. (c) Intangible assets | Housing Software £ | Total £ |
|--|--------------------------|-------------------|
| COST At 1 April 2023 Additions | 417,545 | 417,545 - |
| At 31 March 2024 | 417,545 | 417,545 |
| AMORTISATION At 1 April 2023 Charge for year | 242,377 41,755 | 242,377 41,755 |
| At 31 March 2024 | 284,132 | 284,132 |
| NET BOOK VALUE At 31 March 2024 | 1 <u>33,413</u> | 133,413 |
| At 31 March 2023 | 175,168 | 175,168 |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 13. | RECEIVABLES | | | | |
|-----|--|--|------------------|-------------------------|-------------------------|
| | | | | 2024 | 2023 |
| | | | | £ | £ |
| | Gross arrears of rent & service char Less: Provision for doubtful debts | rges | | 465,487 (218,728) | 423,567 (214,035) |
| | Less. Provision for doubtful debts | | | (210,720) | (214,033) |
| | Net arrears of rent and service char | ges | | 246,759 | 209,532 |
| | Other receivables | | | 197,153 | 319,945 |
| | | | | 443,912 | 529,477 |
| 14. | CASH AND CASH EQUIVALENTS | | | | |
| | | | | 2024 | 2023 |
| | | | | £ | £ |
| | Cash at bank and in hand | | | 10,231,763 | 9,908,118 |
| | | | | 10,231,763 | 9,908,118 |
| 15. | PAYABLES: AMOUNTS FALLING | DUE WITHIN ONE YEAR | | | |
| 10. | TATABLES. AMOUNTO TALLING | DOL WITHIN ONE PEAK | | 2024 | 2023 |
| | | | | £ | £ |
| | Bank loans | | | 530,501 | 574,357 |
| | Trade payables | | | 953,759 | 864,207 |
| | Rent received in advance Other payables | | | 270,187 33,709 | 278,019 993,567 |
| | Accruals and deferred income | | | 485,765 | 518,938 |
| | | | | 2,273,921 | |
| | | | | ===== | 3,229,088 |
| 16. | PAYABLES: AMOUNTS FALLING | DUE AFTER MORE THAN ONE YEAR | | | |
| | | | | 2024 | 2023 |
| | Bank loans | | | £ 25,598,331 | £ 26,389,614 |
| | Dank loans | | | · <u> </u> | |
| | | | | 25,598,331 | 26,389,614 |
| 17. | DEBT ANALYSIS - BORROWINGS | 3 | | <u> </u> | |
| 17. | DEBT ANALTSIS - BORROWING | , | | 2024 | 2023 |
| | | | | £ | £ |
| | Bank Loans | | | | |
| | Amounts due within one year | | | 530,501 | 574,357 |
| | Amounts due in one year or more b | | | 512,580 | 585,445 1 607 101 |
| | Amounts due in two years or more to Amounts due in more than five year | | | 1,605,202 23,480,549 | 1,607,191 24,196,978 |
| | 7 mounts add in more than nive year | • | | · <u> </u> | |
| | | | | 26,128,832 | 26,963,971 |
| | The Association has a number of ba | ank loans the principal terms of which are as follows: | | | |
| | | Number of | Effective | | |
| | | Properties | Interest | , | Variable or |
| | Lender | Secured | Rate | (Year) | |
| | Nationwide | Standard security over 33 properties | 5.8% | | Variable |
| | Nationwide | Standard security over 53 properties | 5.8% | | Variable |
| | RBS | Standard security over 78 properties | 6.9% | | Variable |
| | RBS | Standard security over 78 properties | 6.9% | | Variable |
| | THFC | Standard security over 913 properties | 6.4% | | Fixed |
| | Bank of Scotland | Standard security over 145 properties | 3.2% | | Fixed |
| | Bank of Scotland | Standard security over 145 properties | 7.1% | | Variable |
| | Unity Bank | Standard Security over 45 Properties | 6.7% | 2031 | Variable |

Included within Bank Loans due in more than five years is £1,096,396 (2023 - £1,167,972) relating to a premium received on issue of a £14.3M bond. This is being released to the Statement of Comprehensive Income over the period of the bond.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

18. RETIREMENT BENEFIT OBLIGATIONS

Scottish Housing Association Pension Scheme

Glen Oaks Housing Association Limited participated in the Scottish Housing Association Pension Scheme (the Scheme), a multi-employer scheme which provides benefits to some 150 non-associated employers. The Scheme is a defined benefit scheme in the UK.

The scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, sets out the framework for funding defined benefit occupational pensions schemes in the UK.

The last valuation of the Scheme was performed as at 30 September 2021 by a professionally qualified actuary using the Projected Unit Credit method. The market value of the Scheme's assets at the valuation date was £1,173m. The valuation revealed a shortfall of assets compared with the value of liabilities of £27m (equivalent to a past service funding level of 98%).

The Scheme operates on a 'last man standing' basis, meaning that in the event of an employer withdrawing from the Scheme and being unable to pay its share of the debt on withdrawal, then the liability of the withdrawing employer is reapportioned amongst the remaining employers. Therefore in certain circumstances the Association may become liable for the obligations of a third party.

Present values of defined benefit obligation, fair value of assets and defined benefit asset / (liability)

| | 2024 | 2023 |
|--|-----------|-----------|
| | £ | £ |
| Fair value of plan assets | 3,644,000 | 3,627,000 |
| Present value of defined benefit obligation | 4,180,000 | 3,819,000 |
| Surplus / (deficit) in plan | (536,000) | (192,000) |
| Defined benefit asset / (liability) to be recognised | (536,000) | (192,000) |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

18. RETIREMENT BENEFIT OBLIGATIONS (continued)

Scottish Housing Association Pension Scheme (continued.)

Reconciliation of opening and closing balances of the defined benefit obligation

| | 2024 | 2023 |
|--|-----------|-------------|
| | £ | £ |
| Defined benefit obligation at the start of period | 3,819,000 | 6,910,000 |
| Expenses | 6,000 | 7,000 |
| Interest expense | 184,000 | 180,000 |
| Actuarial losses (gains) due to scheme experience | 304,000 | (678,000) |
| Actuarial losses (gains) due to changes in demographic assumptions | (23,000) | (78,000) |
| Actuarial losses (gains) due to changes in financial assumptions | (12,000) | (1,585,000) |
| Benefits paid and expenses | (98,000) | (937,000) |
| Defined benefit obligation at the end of period | 4,180,000 | 3,819,000 |

Reconciliation of opening and closing balances of the fair value of plan assets

| | 2024 | 2023 |
|---|-----------|-------------|
| | £ | £ |
| Fair value of plan assets at start of period | 3,627,000 | 6,819,000 |
| Interest income | 175,000 | 179,000 |
| Experience on plan assets (excluding amounts included in interest income) - | | |
| gain (loss) | (66,000) | (2,557,000) |
| Contributions by the employer | 6,000 | 123,000 |
| Benefits paid and expenses | (98,000) | (937,000) |
| Fair value of plan assets at the end of period | 3,644,000 | 3,627,000 |

The actual return on plan assets (including any changes in share of assets) over the period from 31 March 2023 to 31 March 2024 was £109,000.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

18. RETIREMENT BENEFIT OBLIGATIONS (coninued)

Scottish Housing Association Pension Scheme (continued.)

Defined benefit costs recognised in the statement of comprehensive income

| | 2024 £ | 2023 £ |
|--|-----------|-------------|
| Expenses | 6,000 | 7,000 |
| Net interest expense | 9,000 | 1,000 |
| Defined benefit costs recognised in statement of comprehensive income | 15,000 | 8,000 |
| Defined benefit costs recognised in the other comprehensive income | | |
| | 2024 | 2023 |
| | £ | £ |
| Experience on plan assets (excluding amounts included in interest income) - | | |
| gain /(loss) | (66,000) | (2,557,000) |
| Experience gains and losses arising on plan liabilities - gain /(loss) Effects of changes in the demographic assumptions underlying the present | (304,000) | 678,000 |
| value of the defined benefit obligations - gain /(loss) | 23,000 | 78,000 |
| Effects of changes in the financial assumptions underlying the present value of the defined benefit obligations - gain / (loss) | 12,000 | 1,585,000 |
| Total amount recognised in other comprehensive income - gain (loss) | (335,000) | (216,000) |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

18. RETIREMENT BENEFIT OBLIGATIONS (continued)

Scottish Housing Association Pension Scheme (continued.)

Assets

| | 2024 | 2023 | 2022 |
|-----------------------------|-------|-------|-------|
| | £'000 | £'000 | £'000 |
| Absolute Return | 164 | 49 | 313 |
| Alternative Risk Premia | 131 | 21 | 282 |
| Corporate Bond Fund | - | 5 | 431 |
| Credit Relative Value | 128 | 138 | 219 |
| Distressed Opportunities | 134 | 112 | 244 |
| Emerging Markets Debt | 64 | 28 | 254 |
| Global Equity | 419 | 96 | 1,348 |
| Infrastructure | 349 | 391 | 426 |
| Insurance-Linked Securities | 23 | 101 | 143 |
| Liability Driven Investment | 1,318 | 1,536 | 1,649 |
| Long Lease Property | 27 | 122 | 196 |
| Net Current Assets | 4 | 8 | 22 |
| Over 15 Year Gilts | - | - | 3 |
| Private Debt | 147 | 162 | 172 |
| Private Equity | 3 | - | - |
| Property | 154 | 151 | 177 |
| Risk Sharing | 219 | 264 | 222 |
| Secured Income | 122 | 243 | 364 |
| Opportunistic Liquid Credit | 145 | 160 | 226 |
| Liquid credit | - | - | 44 |
| High Yield | 1 | 18 | 66 |
| Opportunistic Credit | - | - | 24 |
| Cash | 94 | 15 | 19 |
| Currency Hedging | (2) | 7 | (25) |
| Total assets | 3,644 | 3,627 | 6,819 |

None of the fair values of the assets shown above include any direct investment in the Association's own financial instruments or any property occupied by, or other assets used by the Association.

Key Assumptions

| | 2024 | 2023 | 2022 |
|---|------|--------|------|
| Discount Rate | 4.9% | 4.9% | 2.8% |
| Inflation (RPI) | 3.2% | 3.2% | 3.6% |
| Inflation (CPI) | 2.8% | 2.8% | 3.2% |
| Salary Growth | 3.8% | 3.8% | 4.2% |
| Allowance for commutation of pension for cash at retirement | 75% | 75% | 75% |
| Allowance for commutation of pension for cash at retirement | 1370 | 1 3 /0 | 1370 |

The mortality assumptions adopted at 31 March 2024 imply the following life expectancies:

| | age 65 years (years) |
|-------------------------|-------------------------|
| Male retiring in 2024 | 20.2 |
| Female retiring in 2024 | 22.7 |
| Male retiring in 2044 | 21.4 |
| Female retiring in 2044 | 24.1 |
| - | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

| DEFERRED INCOME | | | | |
|---|----------------------------------|---------------------------------|----------------------------------|-----------------------|
| | Social Housing Grants £ | Other Housing Grants £ | | Tota £ |
| Capital grants received | | | | |
| At 1 April 2023 | 33,203,561 | 2,677,957 | | 35,881,518 |
| Additions in the year | 1,026,142 | - | | 1,026,142 |
| Eliminated on disposal | (55,754) | - | | (55,754 |
| At 31 March 2024 | 34,173,949 | 2,677,957 | | 36,851,906 |
| Amortisation | | | | |
| At 1 April 2023 | 6,669,433 | 258,963 | | 6,928,396 |
| Amortisation in year | 368,283 | 26,780 | | 395,063 |
| At 31 March 2024 | 6,981,962 | 285,743 | | 7,267,705 |
| Net book value | | | | |
| At 31 March 2024 | 27,191,987 | 2,392,214 | | 29,584,201 |
| At 31 March 2023 | 26,534,128 | 2,418,994 | | 28,953,122 |
| This is expected to be released to the Stater | ment of Compreh | nensive Income | n the following y 2024 | ears: 202 3 |
| | | | £ | £ |
| Amounts due within one year | | | 395,063 | 346,173 |
| Amounts due in more than one year | | | 29,189,138 | 28,606,949 |
| | | | 29,584,201 | 28,953,122 |
| SHARE CAPITAL | | | | |
| Shares of £1 each, issued and fully paid | | | 2024 | 2023 |
| | | | £ | £ |
| At 1 April | | | 80 | 94 |
| Issued in year | | | 3 | 3 |
| Cancelled in year | | | (9) | (17) |
| At 31 March | | | 74 | 80 |
| | | | | |

Each member of the Association holds one share of £1 in the Association. These shares carry no rights to dividend or distributions on a winding up. When a shareholder ceases to be a member, that person's share is cancelled and the amount paid thereon becomes the property of the Association. Each member has a right to vote at members' meetings.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

21. DETAILS OF ASSOCIATION

The Association is a Registered Society registered with the Financial Conduct Authority and is domiciled in Scotland.

The Association's principal place of business is 3 Kilmuir Drive, Arden, Glasgow, G46 8BW.

The Association is a Registered Social Landlord and Scottish Charity that owns and manages social housing property in the Greater Pollok area of South West Glasgow.

22. BOARD MEMBER EMOLUMENTS

Board members received £nil (2023 - £nil) in the year by way of reimbursement of expenses. No remuneration is paid to Board members in respect of their duties to the Association.

| 23. HOUSING STOCK | | |
|--|-------------|-------------|
| The number of units of accommodation in management at the year end was:- | 2024 No. | 2023 No. |
| General needs Shared ownership | 1,352 34 | 1,352 36 |
| | 1,386 | 1,388 |

24. RELATED PARTY TRANSACTIONS

Members of the Board are related parties of the Association as defined by Financial Reporting Standard 102.

Any transactions between the Association and any entity with which a Board member has a connection with is made at arm's length and is under normal commercial terms.

| Transactions with Board members (and their close family) were as follows: | | |
|---|-------------------|------------------|
| | 2024 £ | 2023 £ |
| Rent received from tenants on the Board and their close family members | 25,257 | 21,117 |
| At the year end total rent arrears owed by the tenant members on the Board (and £1,242 (2023 - £1,512). | d their close fam | ily) were |
| Members of the Board who are tenants | 5 | 4 |
| | | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 25. | STATEMENT OF CASH FLOWS | | | | |
|-----|--|---------|----------|---------|--------------|
| | Reconciliation of net cash flow to movement in net funds | | 2024 | | 2023 |
| | | £ | £ | £ | £ |
| | Increase in cash | 323,645 | | 963,885 | |
| | Cashflow from change in net debt | 835,139 | | 576,006 | |
| | Movement in net debt during the year | 1, | 158,784 | | 1,539,891 |
| | Net debt at 1 April | (17, | 055,853) | | (18,595,744) |
| | Net debt at 31 March | (15, | 897,069) | | (17,055,853) |

| | At | | Other | At |
|---------------------------------|---------------|-----------|-----------|---------------|
| Analysis of changes in net debt | 01 April 2023 | Cashflows | Changes | 31 March 2024 |
| Cash at bank and in hand | 9,908,118 | 323,645 | - | 10,231,763 |
| | 9,908,118 | 323,645 | · | 10,231,763 |
| Debt: Due within one year | (574,357) | 835,139 | (791,283) | (530,501) |
| Due after more than one year | (26,389,614) | - | 791,283 | (25,598,331) |
| Net Debt | (17,055,853) | 1,158,784 | <u> </u> | (15,897,069) |

| 26. | CAPITAL COMMITMENTS | | |
|-----|--|-----------|------|
| | | 2024 | 2023 |
| | | £ | £ |
| | Capital Expenditure that has been contracted for but has not been provided for | | |
| | in the financial statements | 2,917,545 | - |
| | | | |

The above commitments will be financed by a mixture of public grant, private finance and the Association's own resources.

27. CONTINGENT LIABILITY

We have been notified by the Trustee of the Scheme that it has performed a review of the changes made to the Scheme's benefits over the years and the result is that there is uncertainty surrounding some of these changes. The Trustee has been advised to seek clarification from the Court on these items. This process is ongoing and the matter is unlikely to be resolved before the end of 2025 at the earliest. It is recognised that this could potentially impact the value of Scheme liabilities, but until Court directions are received, it is not possible to calculate the impact of this issue, particularly on an individual employer basis, with any accuracy at this time. No adjustment has been made in these financial statements in respect of this potential issue.